

# Université Laval Pride that inspires



Community report  
**UNIVERSITÉ LAVAL**

**2022  
2023**







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# Université Laval

## Pride that inspires

**Preparing for  
the future together**

### WORD FROM THE RECTOR

Consulting, reflecting, co-constructing. In 2022–23, our university community actively participated in a consultation that has allowed us to prepare for the future together. This collaborative effort gave rise to the ULaval Institutional Plan 2023–2028: Working together to boost our impact. It allowed us to develop new policies, particularly on language, academic freedom, and telework.

The university world is changing fast, and we need benchmarks to help us plot our course. I am so proud of each and every member of our community. Your projects, know-how, and skills have a major impact on our society. Thank you!



Sophie D'Amours  
Rector





# Université Laval

## Human perspectives

### Two of our 1,665 professors

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#### MARIE-FRANCE DEMERS AND PIERRE DURANLEAU-GAGNON

To address mental health disorders, the two professors created a nanoprogram to make it easier for pharmacists to help people struggling with their mental health. The short, hands-on session focuses on recovery.

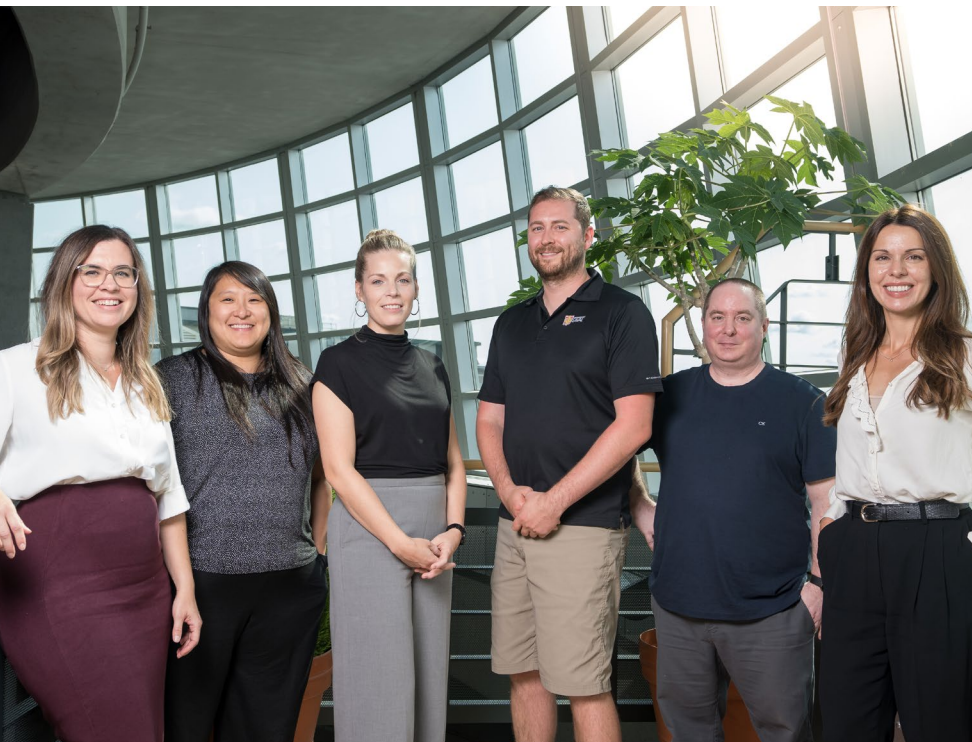


### Six of our 9,670 staff members

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#### VÉRONIQUE PÂQUET, MYRIAM TREMBLAY, ANNE CORMIER, LAURENT BLAIS, ÉRIC LANGLOIS, AND LAURA RANCOURT

These individuals and their team have reinvented the Open House concept. Some 10,600 prospective students were impressed by the quality of the campus visits and online activities. Bravo to all the faculties and units involved!







## Two of our thousands of research leaders

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### FRÉDÉRIC BRETZNER AND MARIE ROUSSEL

The duo made a major discovery that could enable people with spinal cord injuries to walk again. With the help of David Lafrance-Zougba, Nicolas Josset, and Maxime Lemieux, these research leaders identified a specific region of the brain that can be stimulated to achieve this.

## Six of our 56,393 students

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### ANNE-FRÉDÉRIQUE SIMARD, CATHERINE BEAUCHEMIN, BILLY JONAS PERNIER, ALICE THÉBERGE, SARA-PIER PAQUET, AND ÉMILE CHOQUET

Records broken! In 2022, the Rouge et Or put up the best-ever fall season for a university sports program in Canadian history. Our student athletes came together and outdid themselves, bringing home three national titles.





**Two of our  
342,000 graduates**

**DOMINIC GUAY-GOSSELIN  
AND MARIE-PIER TRÉPANIÉ**

They leveraged relationships forged during their studies to launch Rorqual, a company that makes state-of-the-art, environmentally friendly paddle boards. Working with Philippe Gaumond and Mathieu Pouliot, these graduates are now taking the business world by storm.



**Two of Université Laval's  
18,766 donors**

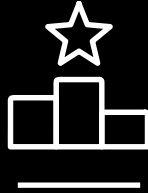
**ARIANE RIOU  
AND RÉAL PLOURDE**

Fondation Ariane Riou et Réal Plourde has donated \$1 million to fund research in international entrepreneurship and support the next generation of nurses. The generous couple are members of Université Laval's prestigious Les Cent-Associés philanthropy program.





## Only at ULaVal



### Boosting our impact

Université Laval is the number one French-language university in the world in the *Times Higher Education* Impact Rankings, thanks to its leadership in sustainable development. It has risen from 36th to 14th place worldwide among all universities listed. These extremely high marks are proof positive of the university's commitment to taking action for the environment.



### Cercle des Premiers Peuples launched

A culturally safe space for the Indigenous community on campus was unveiled. It is also a place for the entire university community to meet and interact in the spirit of equity, diversity, and inclusion.



### A visit from the Supreme Court

It is very rare for the nine Supreme Court justices to venture outside the federal capital, but this year they closed out a week-long visit to Québec City right here at Université Laval for an educational event with 400 people in attendance.



# Université Laval Experience

Projects, internships, simulations, and explorations: Université Laval offers a unique work, research, and study ecosystem with strong community ties and a global perspective. Below are some outstanding and groundbreaking human achievements that speak to the vital significance of our university community.

## **A DEEP DIVE INTO VIRTUAL REALITY**

How can virtual reality support learning? Through experimentation, a group of students managed to find answers to this question in a living laboratory set up in the Library. This pilot project explored the design and development of immersive learning experiences in the metaverse. Access to the laboratory will open up to more people in the coming year.





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## TEAMING UP FOR PHILANTHROPY

The entire Université Laval Foundation team has joined forces with University staff to share best practices and increase collaboration to enhance the experience of graduates and donors. This collaborative effort reflects the University's growing culture of philanthropy and will help us do more to support it.



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## EDI POLICY ADOPTED

Equity, diversity, and inclusion are values near and dear to Université Laval. And now they are enshrined in a policy where the University recognizes its responsibility to provide an academic, research, work, and service environment that is free from discrimination and prejudice, where every person is entitled to respect and equal opportunities for success. While the policy is not an end in itself, it sets the tone for how we can do more.





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## DOCTORATE AND EMPLOYMENT: A WINNING COMBINATION

Université Laval is the only Québec university to offer an internship in all its doctoral programs. This 3-credit paid internship helps boost students' confidence and employability by developing skills such as creativity, analytical thinking, and problem solving. Most doctoral students have received a job offer after their internship.



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## LET'S TALK ENTREPRENEURSHIP

At Université Laval, we have a very extensive ecosystem to help responsible businesses hatch and grow. The first-ever Talk-show entrepreneurial ULaval helped give people a better understanding of this ecosystem and the value it provides. The seven-part series shined a spotlight on the people who are truly committed to the success of all the unique and different entrepreneurial projects underway.





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## TWO NEW BUILDINGS IN LÉVIS AND RIMOUSKI

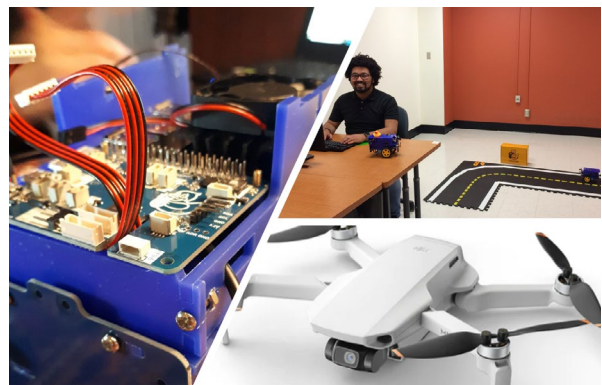
Two initial cohorts of 18 medical students began their training in two brand new buildings next to the Hôpital régional de Rimouski and Hôtel-Dieu de Lévis hospitals. This is the culmination of the Aventure Médecine project, which brought together the strengths of four partners looking to offer medical training on a human scale in hopes of fostering the recruitment and retention of doctors in the regions.



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## 3D SENSORY LEARNING EXPERIENCE

Faculty members Sylvie Daniel and Willian Ney Cassol set up the REPER 3D experiential laboratory, which makes it possible to represent and perceive a physical environment in three dimensions based on miniaturized models of urban settings. Using the model, drones, and sensors, the 3D lab is able to recreate real-world conditions—including everything from roads and intersections to signs and traffic signals—based on training and research needs.



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## MEDICATIONS AND DIET, RESEARCH SYNERGY

We held a theme day on the synergies between pharmaceutical and food sciences to give graduate students a chance to learn about the compatibility and complementarity of research in these areas. One of the main topics discussed was the interactions between drugs, food, and natural health products. The event also highlighted the importance of promoting cross-sectoral research.



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## LEARNING HOW TO MANAGE MENTAL HEALTH

Over 800 members of the student body took part in a free online course on how to manage your own mental health. The goal is to help people sustain their mental health and well-being in their personal and professional life. The training, which is also available to anyone looking to support the mental health of a loved one or colleague, ties in with the adoption of the student mental health policy.





# Université Laval

## Engagement

Members of the UL community are deeply committed to tackling the big issues facing society and the world—through innovation and a courageous approach that is sincere, sustainable, and community-focused. Read on for remarkable examples of what Université Laval’s dedicated and hard-working ambassadors are doing for the benefit of the community at large.

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### RECOGNIZING TRADITIONAL INDIGENOUS KNOWLEDGE

Professor Marie-Ève Bradette holds the new Chaire de leadership en enseignement sur les littératures autochtones au Québec (Maurice-Lemire) established to rethink how Indigenous literatures are studied and taught in Québec. The Chair is an example of Université Laval’s commitment to recognizing the importance of traditional and contemporary Indigenous knowledge and the need to include it in educational and scientific approaches.



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## DIVERSIFYING BOARDS OF DIRECTORS

Various initiatives with Regroupement des jeunes chambres de commerce du Québec, Junior Chamber of Commerce of Montreal, Secrétariat à la jeunesse, and Ministère du Conseil exécutif have helped Université Laval's Collège des Administrateurs de sociétés foster greater diversity and inclusion on boards of directors. The college has trained more than 160 young people age 35 and under, an exclusive initial cohort of First Peoples youth, as well as people from visible and ethnic minorities.



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## EXPLORING THE REGIONS

ExploRÉA is an innovative project to encourage rehabilitation interns to practise in regions grappling with labour shortages and insufficient healthcare services. Students on internships in Eastern Québec receive financial assistance and take part in activities to ease their integration and help them better understand the realities of regional practice.





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## HELPING YOUNG PEOPLE MANAGE THEIR FINANCES

The RBC Chair in Financial Innovation’s “Money Matters: Take Charge!” project helps youth age 15 to 19 get a better handle on their personal finances. An online survey revealed more about their relationship with money and their goals. The program also included videos, a detailed glossary, and personalized feedback to help young people broaden their knowledge and pursue their financial goals.



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## PROMOTING ACTIVE MOBILITY

Claude Durocher and Guy Labrecque founded the group Mobilité active ULaval, a community that embraces and promotes active modes of transportation. Its some 460 members help create a healthy, sustainable living environment on campus. In the spring, the group launched MAI-toi en action!, a contest to encourage the university community to take up walking, biking, and other active modes of transport.



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## HAITI IN HER HEART

Cynthia Laura Petit-Maître is an international master's student in social work and a woman on a mission. She channels her rich Haitian culture into her academic career. Her goal is to build up the confidence, self-esteem, and independence of women and children in her community who experience gender-based violence. Her actions have already earned her the Citizens of the World Commitment Scholarship.



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## LEARNING THROUGH MUSIC

University of Youth Music Play(ers) (UJM) is a living lab that carries out educational, social, scientific, and cultural missions with young people from different backgrounds. Professor Francis Dubé and his team's "learning through music" approach incorporates analog and digital educational music games and fun learning activities. UJM's scientific activities help assess young people's creativity, their engagement with music, and their ability to learn various skills deemed essential today.





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## THE SKINNY ON SKIN HEALTH

In this volunteer initiative led by student Naïla Bouadi, some 50 medical students helped combat misinformation and raise awareness of skin health with more than 1,000 elementary and secondary students. The “Dans ma peau” (comfortable in your own skin) project was even nominated for a Canadian Dermatology Association Public Education Award.



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## DISCOVERING HEALTH SCIENCE

Students from some 40 high schools came out for a day of talks, workshops, and roundtables to learn more about health sciences—and maybe even find their calling. This event hosted by health science experts from the community touched on everything from infectiology to kinesiology, nutrition, and many other fields of study.



# Université Laval

## Excellence

Université Laval is an efficient, modern, and network-driven university that pursues excellence in all aspects of its mission. It gives leading researchers and intellectuals the opportunity to pursue their passions and encourages leaders to leave their mark on society. Here are some of our brightest stars.

### **HISTORIC PERFORMANCE IN STUDENT COMPETITIONS**

Student delegations led by instructor Martin Dubé made a clean sweep, taking top honours in last year's inter-university administration competitions. They took first place in the Jeux du Commerce, Financial Open, Happening Marketing, and Relève communication, and came in second at the GRH Symposium. It is a tremendous achievement that attests to the unparalleled quality of our learning experiences.

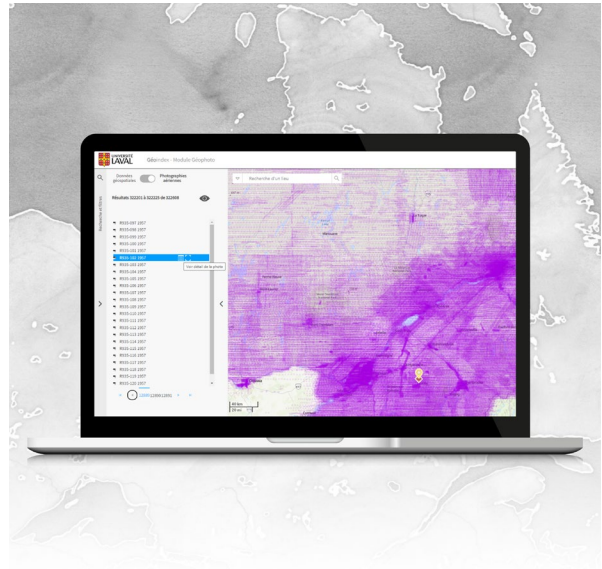




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## FIRST ONE-STOP-SHOP AERIAL PHOTOS

The Géophoto project is run by information resources architecture consultant Ammar Ben Yahia and research and map librarian Stéfano Biondo. It is the first one-stop-shop for aerial photographs and will ultimately house 2.3 million printed and digitized photographs from nine university libraries, Québec's Ministère des Ressources naturelles et des Forêts, and Bibliothèque et Archives nationales du Québec. The fact that Université Laval was selected for such an ambitious project demonstrates the wealth of its expertise.



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## RESEARCH LEADER IN CANADA

Thanks to the vitality of our research teams and the relevance of their work, Université Laval has climbed to number 6 on Research Inforsource's list of Canada's Top 50 Research Universities for 2023. This ranking, based on the amount of research funding invested at each institution, shows how capable Université Laval's research teams are to respond to major societal issues.



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## SETTING THE TABLE FOR RESILIENT, SUSTAINABLE FOOD

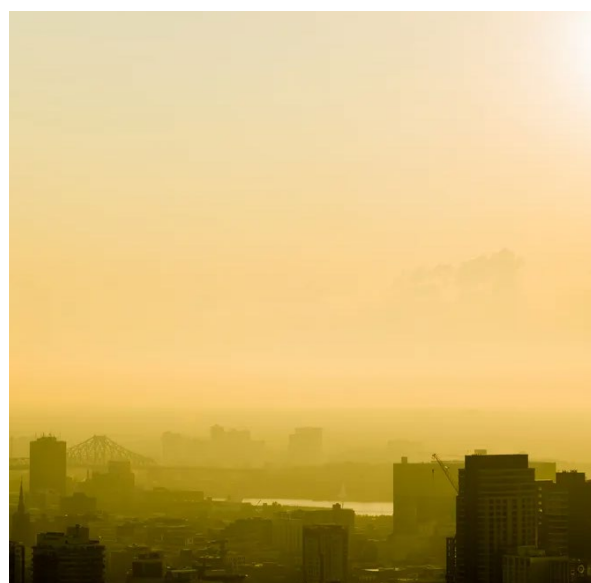
Pôle de recherche et d'innovation en bioalimentaire is a biofood research and innovation centre created to accelerate the transition to more resilient, sustainable food systems. This ambitious initiative, headed up by Alain Doyen and Renée Michaud, will facilitate research into sustainable food solutions. It will foster networking, cross-disciplinary action, and an unprecedented level of collaboration. The targeted themes are aligned with the economic, social, cultural, and environmental challenges facing Québec's biofood sector.



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## MAPPING EXTREME HEAT WAVES

An interactive map that tracks Canadians' vulnerability and exposure to extreme heat waves helps inform public health decisions. Co-lead researchers Yves Brousseau and Nathalie Barrette are at the helm of the team that created this valuable tool, which makes it easier to identify areas at risk in terms of frequency and intensity.





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## WOOD IN ALL ITS FORMS

The new Consortium on Wood-based Composite Panels (CorePAN-Wood) will make it possible to reclaim wood residues, optimize panel manufacturing processes, and develop new products. The work by this team, directed by lead researcher Professor Alain Cloutier, and a number of partners will help Canadian industry innovate to stay ahead in this highly competitive field, where Québec leads the country in terms of productivity.



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## ADAPTING TO AGRICULTURAL CHALLENGES

A team led by Professor Guillaume Grégoire has updated the Bachelor of Agronomy program. The new future-focused curriculum puts more emphasis on agroecology, world agriculture, digital agriculture, and farm business management. The University welcomed the first cohort of students in the updated program in the fall 2023 semester.



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## A COMMUNITY THAT LOOKS TO THE FUTURE

Many community members took part in Université Laval's 2023–2028 institutional planning process, with some 700 individuals and working groups answering the online questionnaires. The result: more than twice as many ideas and comments were submitted than in the previous strategic plan. Over 600 community members and partners took part in the discussion forums and consultations held on campus.



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## DOING MORE TO FOSTER ACADEMIC SUCCESS

Professor Nancy Gaudreau heads the Synergia joint research unit dedicated to the well-being of students having trouble adjusting and the staff who support them. She has been committed to promoting academic success since her early days as a special education teacher. This project lets her do more with research on professional development, intervention practices and approaches, and the relationships between school, family, and community.





## ULaval philanthropy



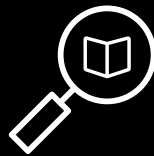
**18 766**

donors pledged to give in 2022-23



**\$36.6 million**

in new pledges overall



**\$18.7 million**

for scholarships, teaching, and research

# Université Laval

## Recognition

An accomplished documentary filmmaker and pioneer of Québec cinematography from the Abenaki nation... A professor of family medicine inspired by the health needs of our society... Get acquainted with our ambassadors who received an honorary doctorate, the highest distinction awarded by Université Laval.

2023



**Sophie Brochu**  
Business leader  
Honorary University Doctorate



**Diane Dufresne**  
Québec cultural icon  
Honorary Doctorate in Music



**Larry Hodgson**  
Horticultural journalist, writer,  
and columnist  
Posthumous Honorary Doctorate  
in Horticulture



**Régine Laurent**  
Labour leader and retired nurse  
Honorary Doctorate in Political Science



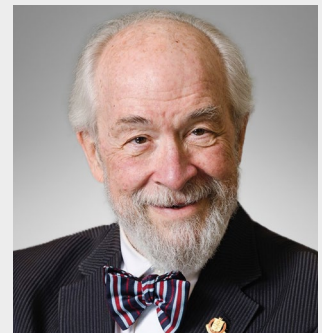
**Lynn McAlpine**  
Professor Emerita and Researcher  
Honorary Doctorate in Education  
Science



**Alanis Obomsawin**  
Québec film pioneer  
Honorary Doctorate in Film Studies



**Christiane Rousseau**  
Professor of mathematics  
and researcher  
Honorary Doctorate in Mathematics



**Robert F. Woollard**  
Professor of Family Medicine  
Honorary Doctorate in Medicine



# Université Laval

## Recognition

Exceptional human beings. People we admire. People who inspire us and make us dream big. The people on our list are a mix of established leaders and up-and-coming talent. Though they hail from many different backgrounds, all exemplify the pride of belonging to the Université Laval community.



**BÉATRICE LAMARCHE**  
**Commitment is her middle name**

Despite her packed schedule, this student athlete in the Rouge et Or volleyball program somehow finds time to get involved and support a number of causes. She is the Rouge et Or's equity, diversity, and inclusion ambassador and co-chair of the French-language model UN at Université Laval and is active with Motivaction Jeunesse and Le diplôme avant la médaille. She received two awards (Personality and Exclamation) in the 2023 Student Life Gala for her outstanding commitment.



**JESSY LACOURSE**  
**An extraordinary student athlete**

She smashed practically every team record and took just about every provincial and national award available in her five years with the Rouge et Or track and field and cross-country program. Jessy truly is the embodiment of success and determination. This worthy representative of Université Laval also has one other achievement to be proud of: earning a Master's Degree in Psychopedagogy and Special Education. At age 26, she's ready to enter the job market, but also keeping an eye on the Paris 2024 Olympic Games.



**JOCELYN ROBERT**  
**The art of standing out**

Jocelyn is an interdisciplinary artist and professor at the School of Art in the Faculty of Planning, Architecture, Art and Design. The Québec City native is internationally renowned and a major figure on the Québec art scene. For 30 years, he has been exploring and disrupting the visual, media, sound, and computer arts fields with a touch of absurd humour and poetry. His work earned him the insignia of the Ordre des arts et des lettres du Québec last spring. In 2022 he received the Governor General's Award.



**FANNIE LAFONTAINE**  
**Thirst for justice**

Fannie Lafontaine is a Professor of Law and the head of the Canadian Partnership for International Justice (CPIJ). This organization of 25 researchers is a key player in international justice in Canada and abroad. In its role, CPIJ contributes to the defence of human rights and the construction of a just and inclusive society. Its work highlights the urgent need to take action in the face of violent crises to prevent atrocities. In April, the CPIJ was one of the recipients of the eighth-annual Governor General's Innovation Awards.



**JULIE SAMSON**  
**Learning at any age**

Persistent, organized, and disciplined are the three words that best describe Julie Samson, an information resources analyst at the Registrar's Office. In her 50s she decided to enroll in a distance program to get a Master of Science in Business, People and Organization Development, all while juggling a full-time job. Driven by a desire to be an agent of change, strategic thinking, and leadership in her field, she achieved her goal and received her diploma at convocation in June.



**CHARLES M. MORIN**  
**Solace for the sleepless**

Charles is the director of UL's sleep disorder research centre and holder of the Canada Research Chair in Sleeping Disorders. He won the National Research Council of Canada's prestigious Killam Prize for social sciences. He was also the first to demonstrate that cognitive-behavioural therapy is as effective as medication for treating insomnia. His work has helped improve the quality of life for millions of people with chronic sleep disorders.

# Université Laval

The people revolutionizing our world

Our donors and graduates are invaluable partners in the University's mission, faithful allies of teaching and research, and beacons of engagement and generosity who remind us every day of the true meaning of giving back. Let's get to know some of them.



## **THE RIGHT HONOURABLE BRIAN MULRONEY, OLGA FARMAN, AND JEAN RABY**

The former prime minister of Canada is the chair of a major \$80 million fundraising campaign to build the Carrefour international Brian-Mulroney. His two co-chairs are assisting him with this project, which will house the Graduate School of International Studies and bring Université Laval researchers and scholars in international studies together under one roof.





## **THE REMARKABLES**

Ten women and men have received the title of Grand Diplômé or Jeune Diplômé. What do they have in common? They are all remarkable in their own way. Each individual was recognized by Université Laval's Philanthropy and Alumni Relations Department for their exceptional contribution to their profession and to Université Laval.



## **THE AUGUSTINIANS**

The religious community is keeping its history, heritage, and teachings alive with a gift of \$1 million to the Faculty of Theology and Religious Sciences to create Fonds des Augustines en spiritualité, éthique et santé, a fund centred on spirituality, ethics, and health. A second \$500,000 donation to the Faculty of Nursing is earmarked for students experiencing financial hardship.

## Taking action for sustainable development



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Endorsement of Academic Health Institutions' Declaration on Planetary Health



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Université Laval earns platinum rating under international STARS certification system



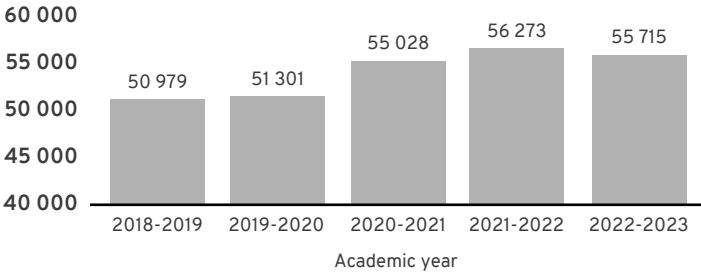
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New energy strategy adopted with even higher targets by 2035

# Université Laval

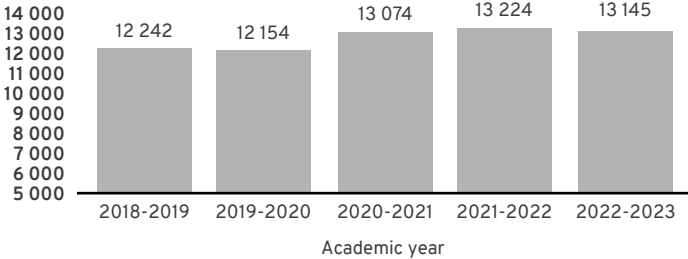
## A few indicators

**Total student body (counted over the year)**



The student community at Université Laval has grown significantly over the past five years and is now the largest in Québec. A yearly enrolment count shows that nearly 56,000 students attended Université Laval in 2022-23, 9% more than the 50,000 or so that were registered in 2018-19.

**Diplomas and certificates awarded**



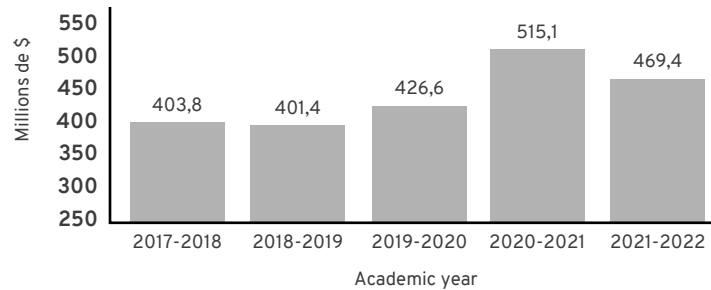
Université Laval is among Canada’s leading university institutions in terms of the number of diplomas and certificates awarded. Our institution is committed to student success and has a vast network of graduates around the world.



# Université Laval

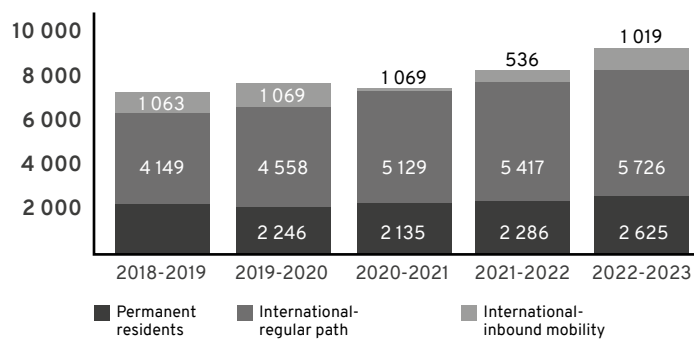
## A few indicators (suite)

### Research funds



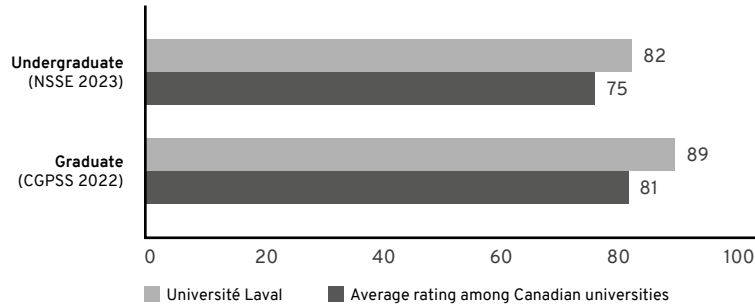
Research revenue has grown significantly over the past five years. According to the most recent data, Université Laval ranks sixth among Canadian universities in terms of research revenue.

### International student community



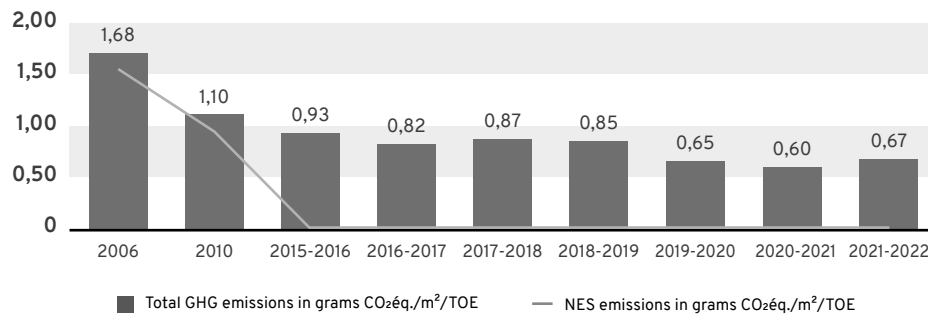
Our international students come from about 125 countries, largely from France and French-speaking countries in Africa. Despite the unusual circumstances of recent years, Université Laval has maintained its appeal among international students, whose numbers are constantly increasing.

## Student satisfaction



For many years, two North American surveys have confirmed that students' overall satisfaction with the education offered at Université Laval is higher than average among students at Canadian universities.

## Greenhouse gas emissions



As a leader in sustainable development and the first voluntarily carbon neutral university in Canada (2015), Université Laval ranks ninth globally in the *Times Higher Education* Impact Rankings 2023 for its efforts to combat climate change.

[See all indicators](#)

# Université Laval Charting a course



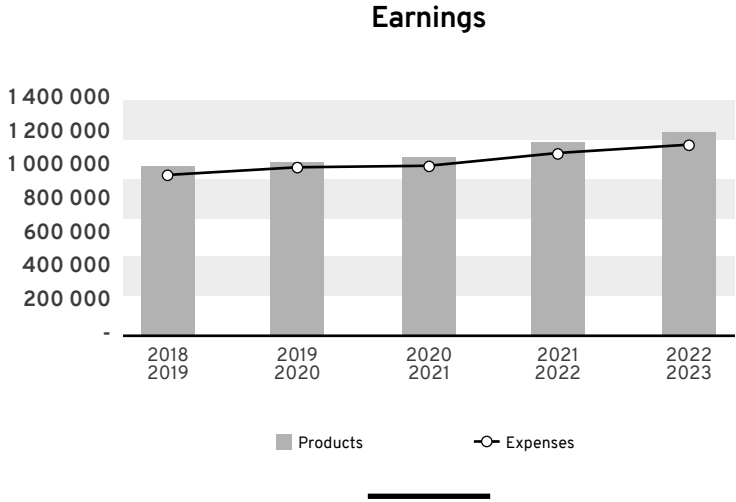
The 2022–2023 Community Report is an overview of the new impetus driving our university community. It embodies the people, achievements, and projects that make our university an even more attractive place to live and an even more effective agent of change. It shows how each and every one of us plays a role in shaping the vision of the future we have set out over the past year. Our combined efforts prove we are willing and able to chart a course for a society where life keeps getting better and better.



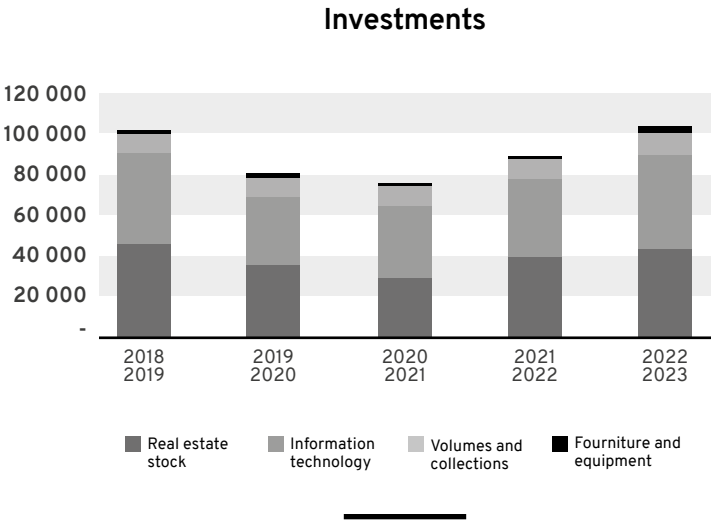
# Université Laval

## Financial statements

As a modern, transparent institution, Université Laval makes its financial statements available to the entire university community.



In recent years, the correlation between available income and expenses incurred has been maintained.



The proportion of investments in each category has been maintained, particularly for information technology.

[See the complete financial statements](#)

# Université Laval

## Gouvernance

### BOARD OF DIRECTORS

The Board of Directors is an independent body that ensures the University is managed in exemplary fashion. It approves and supports the University's strategic priorities and gives major projects the green light.

Voting members (Section 71 of the Statutes)	
Rector	Sophie D'Amours*
Executive Vice Rector and Vice Rector of Academic and Student Affairs	André Darveau*
Dean	Anne-Marie Laflamme*
Professors (3)	Fayez Fouad Boctor Louis Pérusse Richard Ouellet
Lecturer	Louis Émond
Graduate student	Jean-Luc Bakani Umba
Undergraduate students (2)	Keven Imbeault Zachary Lefebvre
Department manager	Marie-Josée Hébert
Professional administrative staff	Najat Aattouri
Administrative support staff	Mario Duclos
Graduate appointed by the Université Laval Alumni Association	Michel Dallaire
Individual appointed by La Fondation de l'Université Laval	Caroline Garon
Individuals appointed by the BoD (7) including the chair	Marie Lamontagne Stéphan La Roche Guy Lavallée Bernard Morency Jean Morency Paule-Anne Morin Barbara Poirier
Government appointees (3)	Diane Lavallée Jean Houde Dean Bergeron
Non-voting members (Section 72 of the Statutes)	
Vice Rectors	François Gélinau* Cathia Bergeron* Eugénie Brouillet* André Darveau* René Lacroix*
Secretary General	Monique Richer*

\* Members designated by an asterisk are also members of the Executive Committee.

## UNIVERSITY COUNCIL (UC)

The UC has authority on academic issues such as grades, degrees, certificates, and programs. It is also responsible for various appointments, promotions, and awards at centres and institutes.

Voting members (Section 90 of the Statutes)		
Rector		Sophie D'Amours
Vice Rectors		Cathia Bergeron François Gélinau Eugénie Brouillet André Darveau René Lacroix
Secretary General		Monique Richer
Deans (16)	Planning, Architecture, Art and Design	Frédéric Lépinay
	Law	Anne-Marie Laflamme
	Forestry, Geography and Geomatics	Nancy Gélinas
	Arts and Human Sciences	Guillaume Pinson
	Medicine	Julien Poitras
	Dental Medicine	Petros Papagerakis
	Music	Carmen Bernier
	Pharmacy	Julie Méthot
	Philosophy	Luc Langlois
	Business Administration	Frank Pons
	Agriculture and Food Sciences	Denis Roy
	Education	Annabel Viau-Guay
	Science and Engineering	André Zaccarin
	Nursing	Frédéric Douville
Social Sciences	Aurélie Campana	
Theology and Religious Sciences	Guy Bonneau	



## UNIVERSITY COUNCIL (UC) (SUITE)

### Voting members (Section 90 of the Statutes)

Dean of the Graduate and Postdoctoral Studies Faculty	Annie Pilote	
Professors (25)	Planning, Architecture, Art and Design	François Giard
	Law	Alexandre Stylios
	Forestry, Geography and Geomatics	Alain A. Viau
	Arts and Human Sciences	Bruno Courbon
	Medicine (5)	Cyril Schneider Nathalie Boudreault Éric Philippe Darren Edward Richard Yves Tremblay
	Nursing	Diane Tapp
	Theology and Religious Sciences	Alain Faucher
	Business Administration (2)	Diane Poulin Marie-Claude Beaulieu
	Agriculture and Food Sciences (2)	Linda Saucier Maurice Doyon
	Education (2)	Pauline Sirois Kevin Naimi
	Science and Engineering (4)	Luc Beaulieu Jean-François Morin Simon Rainville Paul Fortier
	Social Sciences (3)	Jean-Frédéric Morin Elsa Euvrard Madeleine Pastinelli

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## UNIVERSITY COUNCIL (UC) (SUITE)

<b>Voting members (Section 90 of the Statutes)</b>	
Lecturers (2)	Louis Lefrançois Michel Gagnon
Research professional	Hélène Martin
Undergraduate students (4)	Samuel Gilbert Jean-Nicolas Villiard Christophe Dussault Éloïse Bélair
Graduate students (4)	Nicolas Noah Bissemi Kossi amegnona rodrigue Amouzou Louis-Paul Dionne-Berlinguette Ingrid-Avila Tiomo
Professional administrative staff	Marie-Josée Rodrigue
Administrative support staff	Céline Émond
College representative	Patricia Poirier
External research community representative	André Fougères
Directors of research centres or institutes recognized by the UC (2)	Ivan Tchotourian Elodie Boisselier
Department manager or member of senior administrative staff	Éric Martel
<b>Non-voting members (Section 91 of the Statutes)</b>	
President, Research Board	Charles M. Morin
Chair, Student Affairs Committee	Victor Thibaudeau
President, Academic Council	Josée Bastien
General Manager, Undergraduate Program Office	Caroline Sénécal
General Manager, Continuing Education Department	André Raymond
Institute director	Jonathan Paquin

## MANAGEMENT

Operating under the leadership of the rector, the University's management team is resolutely committed to fulfilling Université Laval's mission and strategic plan.

Sophie D'Amours	Rector
André Darveau	Executive Vice Rector and Vice Rector, Human Resources and Finance
Eugénie Brouillet	Vice Rector, Research and Innovation
René Lacroix	Vice Rector, Infrastructure and Transformation
Cathia Bergeron	Vice Rector, Academic and Student Affairs, Health Officer
François Gélinau	Vice Rector, International Affairs and Sustainable Development, EDI and Philanthropy Officer
Monique Richer	Secretary General
Jean-François Forge	Deputy Vice Rector, Executive and Administrative Affairs
Jean Lemay	Deputy Vice Rector, Faculty and Academic Affairs
Noémie Moisan	Deputy Vice Rector, Human Resources
Michel J. Tremblay	Deputy Vice Rector, Research and Innovation (Research Services)
Martin Fortier	Deputy Vice Rector, Research and Innovation (International and Knowledge Mobilisation)
Caroline Sénécal	Deputy Vice Rector of Academic and Student Affairs
Sehl Mellouli	Deputy Vice Rector, Education and Lifelong Learning
Yan Cimon	Deputy Vice Rector, International Affairs and Francophonie
Caroline Girard	Chief of Philanthropy and Alumni Relations Department





